Eastern Ontario Correctional Complex
Public Engagement

Date: November 26, 2020
Land
Acknowledgement
Purpose of this Engagement Session

• Provide a preliminary overview of the vision for the new Eastern Ontario Correctional Complex
• Listen to your perspectives and provide additional information as necessary
• Identify outstanding questions for the ministry to consider
• Begin the engagement journey (which will continue over the next several years)
## Agenda

<table>
<thead>
<tr>
<th>Item</th>
<th>Time</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Introduction and Overview of Justice Sector Transformation/ Correctional Services</td>
<td>• 20 minutes</td>
</tr>
<tr>
<td>2. Project Description</td>
<td>• 40 minutes</td>
</tr>
<tr>
<td>3. Break</td>
<td>• 10 minutes</td>
</tr>
<tr>
<td>3. Community Impact</td>
<td>• 30 minutes</td>
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<tr>
<td>4. Next Steps</td>
<td>• 15 minutes</td>
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<tr>
<td>5. Qs and As</td>
<td>• 65 minutes</td>
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Justice Sector Transformation

Ontario is making strategic investments in public safety and working to transform the criminal justice system, including support for crime prevention and successful reintegration of individuals into society.

The government’s plan for Justice Sector Transformation includes:

• Reducing the number of individuals coming into custody through targeted intervention and by addressing the root causes of crime.
• Improving efficiency, integration and accessibility across the system – from police to courts to corrections – through innovative technology.
• Modernizing adult correctional institutions by renovating outdated infrastructure and building new correctional facilities, helping to contribute to economic recovery by creating new jobs and increased spending locally.

This will allow us to deliver high-quality services, to support more effective outcomes for individuals who interact with the justice system and improve operating costs over the long term, all while protecting the safety of our staff and the public.

Eastern Ontario Correctional Complex

A new correctional complex in Kemptville is being planned to address issues of overcrowding, and create new spaces for the delivery of mental health services, programming and staff training.

This new facility will help to transform the corrections system in Eastern Ontario and improve outcomes for staff and individuals that come into custody, while maintaining public safety.
Collaboration Across Sectors

Ontario is adopting an integrated approach to help prevent vulnerable individuals from coming into contact with the justice system and improving outcomes for those who do.
Correctional Services Overview

Institutional Services

• Currently operate 25 adult institutions across the province
• Average daily count of approximately 6,500 inmates
• Over 6,300 staff

Community Services

• 120 Probation & Parole Offices across the province
• Responsible for an average of approximately 40,000 offenders per day
• Over 1,200 staff

Operational Support

• Provides client-centric services and supports to Institutional Services and Community Services in delivering health care, food services and programming to inmates and offenders, and being responsive to the diverse population including remanded inmates, women, black and Indigenous men and women.

Our staff live and work in and near the communities that they serve and protect
Project Description
## Eastern Ontario Correctional Complex

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td><strong>Location</strong></td>
<td>• Kemptville, Ontario</td>
</tr>
<tr>
<td><strong>Facility Profile</strong></td>
<td>• 235 beds</td>
</tr>
<tr>
<td></td>
<td>• High security construction (bricks and mortar)</td>
</tr>
<tr>
<td><strong>Inmate Profile</strong></td>
<td>• Accommodate male and female inmates</td>
</tr>
<tr>
<td></td>
<td>• Predominantly minimum and medium security classified inmates</td>
</tr>
<tr>
<td><strong>Functional Space</strong></td>
<td>• Single cell occupancy</td>
</tr>
<tr>
<td></td>
<td>• Program and cultural spaces</td>
</tr>
<tr>
<td></td>
<td>• Day area (security furniture, television, telephones – where appropriate)</td>
</tr>
<tr>
<td></td>
<td>• Appropriate level of accommodation and medical/mental health services</td>
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<tr>
<td></td>
<td>• Regular access to outdoor spaces</td>
</tr>
<tr>
<td></td>
<td>• Open visitation spaces</td>
</tr>
<tr>
<td></td>
<td>• Improved professional development space for staff</td>
</tr>
<tr>
<td></td>
<td>• Video court suites</td>
</tr>
<tr>
<td><strong>Project Delivery</strong></td>
<td>• Public Private Partnership (P3) – design, build, finance and maintain</td>
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</tbody>
</table>
Site Selection

Site selection rationale:

- Already in government portfolio (government policy)
- Value for money
- Private land purchase costs ranged from $10M - $40M
- Appropriate size to accommodate new facility
- Within catchment area of existing facility in Ottawa
- Adjacent to the highway 416
- No development impediments (i.e. liens, 3rd party rights)
- Staff home locations in proximity to new location
- Build smaller, more efficient and manageable sized facility

Notes:

- Conceptual design greyed out due to commercial sensitivities.
- Plan is conceptual and subject to further studies, investigations and approvals prior to final placement on property.
Design Features: Medical Services

Institutional Area: Medical Services
Goal: Access to quality healthcare

Current State

Future State*

*This photograph is an illustrative example of the future state and may differ once constructed to reflect and accommodate ministry specific security and design features.
**Design Features: Inmate Living Units**

**Institutional Area:** Inmate Living Units

**Goal:** Normalized environment with open space & access to natural light

*This photograph is an illustrative example of the future state and may differ once constructed to reflect and accommodate ministry specific security and design features.*

---

Current State

Future State*
Design Features: Inmate Outdoor Space

**Institutional Area:** Inmate Outdoor Space

**Goal:** Access to an outdoor space with green space & natural light

*This photograph is an illustrative example of the future state and may differ once constructed to reflect and accommodate ministry specific security and design features.*
Local and Economic Benefits

BENEFITS DURING CONSTRUCTION

1. Hundreds of direct/indirect local jobs created during the construction of the new facility
2. Buying local (e.g., coffee shops, hospitality, etc.)
3. Subcontracting of local trades (e.g., gravel, etc.)

ONGOING BENEFITS

4. Additional staff to operate new facility
5. Buying local (e.g., meals, hospitality, etc.)
6. Other subcontracting opportunities (e.g., grass cutting, snow removal, etc.)
7. Potential positive real estate impact

CASE STUDIES

South West Detention Centre

- At the peak of construction in Windsor for the South West Detention Centre, there were approximately 200 workers employed and 80% of those were local to the surrounding area.

Durham Region Courthouse P3 Project

- Estimated that about 1,500 people will conduct business daily in the new facility, bringing increased demand for restaurant meals, office space and other services in downtown Oshawa.
- Courthouse employees and visitors will bring an estimated $7 million per year in additional spending to the City of Oshawa. (Extract from Value for Money Assessment).
The new Eastern Ontario Correctional Complex is working toward being designed and built to meet the Canada Green Building Council's Leadership in Energy and Environmental Design (LEED) Silver standards.

**LEED Design Standards**

- Reduction in capital and operating costs such as right sizing equipment and improving utility & water performance
- Improve occupant comfort and decrease potential liability resulting from (e.g.) poor indoor air quality or toxic materials
- Substantial reduction or elimination of negative environmental impacts

**LEED Benefits**

Originated in 1998, LEED building benefits are focused around three dimensions of sustainability.
South West Detention Centre (Windsor)

Institutional Area: Entrance and Public Waiting Area

Example: Past P3 project to achieve LEED Silver certification
# Class Environmental Assessment

A Class Environmental Assessment (EA) will be conducted for the Eastern Ontario Correctional Complex project (targeted to occur in 2021)

<table>
<thead>
<tr>
<th>What is a Class EA?</th>
<th>What is the process for a Class EA?</th>
</tr>
</thead>
</table>
| A structured process to identify, predict and evaluate the potential environmental effects of a Public or Government project resulting in recommendations to mitigate the project impacts or issues identified. | **STEP 1:**  
- A letter with a detailed description of the project undertaking is shared with project Stakeholders.  
  - This begins a consultation process that lasts a mandatory 30 calendar days for all Stakeholders to provide comments. |
| Facility Staff, Authorities Having Jurisdiction (municipalities, conservation authorities, Ministry of Environment, Conservation and Parks, Ministry of Natural Resources (as applicable)), local Health Boards, Local Indigenous Communities, Immediately surrounding neighbours and/or businesses. | **STEP 2:**  
- All comments received are reviewed and mitigation measures are developed. |
| A Class EA can commence when there is enough information available to develop a detailed description of the project undertaking. | **STEP 3:**  
- This information is incorporated into a Consultation & Documentation (C&D) report which is posted on Infrastructure Ontario’s website for public review and consultation for a period of 30 calendar days.  
  - If no public comments are received at the conclusion of the 30 calendar day period, the Class EA is considered complete and a notice of completion is issued). |
| A typical Class EA takes approximately 6 months to complete. | |
Community Impact
Community Implications

The new Eastern Ontario Correctional Complex will have a positive impact on offenders, staff and for the region.

| Help address capacity pressures throughout the Eastern region | Ensure that frontline staff have the modern facilities to do their jobs safely and effectively |
| Expand our supports for inmates with mental health issues and create additional space for programming and rehabilitation | Generate new jobs and support local businesses within the community |
Community Safety

SAFETY AND SECURITY

The Eastern Ontario Correctional Complex will be safe and secure with a focus on rehabilitation and programming for remanded and sentenced inmates.

- The institution will be built to the highest security standards, including a secure-perimeter fence, monitored using the most advanced electronic-security technology.
- When outside of the institutional perimeter, inmates will be supervised by multiple correctional officers, specially trained in community escorting. With the implementation of a provincial security risk assessment tool, the ministry will be focusing efforts on rehabilitation and programming.

TRANSPORTATION

As these projects move through the design process, the ministry will consult with stakeholders, including affected police services.

- Police services are responsible for court security and for transporting inmates to and from court appearances.
- Under the Court Security and Prisoner Transportation Program, the ministry allocates funding to municipalities to offset costs associated with both court security and inmate transportation to and from courts.
- As part of ongoing work to modernize the criminal justice system, the increased use of remote video technology for court appearances will continue to reduce the need to physically move in-custody individuals between the institution and the courthouse.
Community Reintegration Supports

The ministry works with community rehabilitation services providers across Ontario to support the reintegration of inmates and offenders and provides funding for the following community-based programs and services:

- **Community Residential Agreements**: Provides supervised housing for offenders requiring housing and other supports upon return to their home communities.

- **Culturally-appropriate programs and services for Indigenous offenders**: Includes Indigenous Community Correctional Worker positions contracted through Indigenous organizations and communities and investments in culturally responsive programming.

- **Community Service Orders**: Support offenders who require volunteer placements as a condition of their order.

- **Programming**: Targets core areas (e.g., domestic violence, anger management, substance abuse, etc.).

- **Mental Health Services**: Psychologists, psychiatrists, psychotherapists, and social workers.
Site Comparison

Thunder Bay Jail

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year Opened</td>
<td>1928</td>
</tr>
<tr>
<td>Security Level</td>
<td>Maximum</td>
</tr>
<tr>
<td># of Beds</td>
<td>145</td>
</tr>
<tr>
<td>1) St. Ignatius High School</td>
<td>0.2km</td>
</tr>
</tbody>
</table>

North Bay Jail

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year Opened</td>
<td>1929</td>
</tr>
<tr>
<td>Security Level</td>
<td>Maximum</td>
</tr>
<tr>
<td># of Beds</td>
<td>111</td>
</tr>
<tr>
<td>1) École secondaire publique Odyssée</td>
<td>0.6km</td>
</tr>
<tr>
<td>2) École élémentaire publique Héritage</td>
<td>0.7km</td>
</tr>
<tr>
<td>3) WJ Fricker Public</td>
<td>0.7km</td>
</tr>
</tbody>
</table>

Ontario Correctional Institute (Brampton)

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
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<tbody>
<tr>
<td>Year Opened</td>
<td>1973</td>
</tr>
<tr>
<td>Security Level</td>
<td>Medium</td>
</tr>
<tr>
<td># of Beds</td>
<td>228</td>
</tr>
<tr>
<td>1) John Knox Christian</td>
<td>0.3km</td>
</tr>
<tr>
<td>2) Queen Street Public</td>
<td>0.5km</td>
</tr>
<tr>
<td>3) Ridgeview Public</td>
<td>0.8km</td>
</tr>
<tr>
<td>4) St. Augustine Catholic</td>
<td>1.2km</td>
</tr>
</tbody>
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Next Steps
Project Timelines

- **Project Announced in August**
- **Site Investigation Commencing in Fall**
- **2020**
- **August**
  - Prepare Design Guidelines / Performance Specs
- **2022**
  - Request for Bidder Qualifications Issued
- **2023**
  - Issue Tender (RFP)
- **2024**
  - Contract Award (target)
- **2027**
  - Substantial Completion (estimate)
- **2028**
  - Operational Phase

**Ongoing public engagement throughout project**
Due Diligence Activity Timelines

The following site works are required to inform the design of the facility on the property:

<table>
<thead>
<tr>
<th>Discipline</th>
<th>Anticipated Start Date</th>
<th>Approximate Duration</th>
</tr>
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<tbody>
<tr>
<td>Planning / Site Servicing / Transportation Reporting</td>
<td>Fall 2020</td>
<td>3 months</td>
</tr>
<tr>
<td>Land Survey / Topographic Plan</td>
<td>Fall 2020</td>
<td>2.5 months</td>
</tr>
<tr>
<td>Planning Applications</td>
<td>Winter 2021</td>
<td>12 to 18 months</td>
</tr>
<tr>
<td>Geotechnical / Environmental Drilling</td>
<td>Winter 2021</td>
<td>3.5 months</td>
</tr>
<tr>
<td>Designated Substance Surveys</td>
<td>Winter 2021</td>
<td>2 months</td>
</tr>
<tr>
<td>Archaeological Investigation</td>
<td>Spring 2021</td>
<td>3.5 months</td>
</tr>
<tr>
<td>Natural Heritage Survey</td>
<td>Spring 2021</td>
<td>1.5 months</td>
</tr>
<tr>
<td>Class EA</td>
<td>Late-Spring 2021</td>
<td>6 months</td>
</tr>
</tbody>
</table>
Thank you

Thank you for wanting to find out more about the project.

We will continue to engage throughout the project.

If you have any questions or comments please reach out to us by email.

The province will continue to engage with the public throughout the journey to make this new facility a reality.

Opportunities to tour the facility will be available prior to operationalization (i.e., open house).

Stay in touch by contacting us at MCSCSfeedback@ontario.ca.